**Montana Public Service Commission**

**Motor Carrier Annual Report**

<table>
<thead>
<tr>
<th>Carrier Name</th>
<th>Natural Retreats Montana LLC</th>
</tr>
</thead>
<tbody>
<tr>
<td>PSC Number</td>
<td>8995:9478;9482</td>
</tr>
</tbody>
</table>

**Reporting Year**

<table>
<thead>
<tr>
<th>Reporting Period (if other than calendar year)</th>
<th>mm/yyyy to mm/yyyy format</th>
</tr>
</thead>
</table>

**Carrier Official Address**

11 Lone Peak Drive, Suite 207/PO Box 180310/Big Sky, MT 59716

**Carrier e-mail address**

Person Completing Report

<table>
<thead>
<tr>
<th>Name</th>
<th>Cathy Secrest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Phone Number</td>
<td>434-481-1124</td>
</tr>
<tr>
<td>E-mail Address</td>
<td><a href="mailto:c.secrest@naturalretreats.com">c.secrest@naturalretreats.com</a></td>
</tr>
</tbody>
</table>

**Check One**

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
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WERE REGULATED INTRASTATE MOVEMENTS CONDUCTED DURING THE FILING PERIOD?

Montana Public Service Commission
Transportation Division
1701 Prospect Avenue / PO Box 202601
Helena, MT  59620-2601
Name: Natural Retreats Montana LLC

PSC #: 8995-9478;9482

Year: 2020

## INTRASTATE REVENUES

<table>
<thead>
<tr>
<th>Class</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Household Goods</td>
<td></td>
</tr>
<tr>
<td>Passengers</td>
<td>$666,729</td>
</tr>
<tr>
<td>Class C</td>
<td></td>
</tr>
<tr>
<td>Class D (Garbage)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL INTRASTATE REVENUE</strong></td>
<td><strong>$666,729</strong></td>
</tr>
</tbody>
</table>

## INCOME STATEMENT

### Operating Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
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<tbody>
<tr>
<td>Intrastate Revenue</td>
<td>$666,729</td>
</tr>
<tr>
<td>Interstate Revenue</td>
<td></td>
</tr>
<tr>
<td>Non-Regulated Revenue</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$666,729</strong></td>
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### Operating Expenses

#### Salaries & Wages

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Salaries—Officers &amp; Supervisory Personnel</td>
<td>$136,519</td>
</tr>
<tr>
<td>Clerical &amp; Administrative</td>
<td></td>
</tr>
<tr>
<td>Drivers &amp; Helpers</td>
<td>$143,949</td>
</tr>
<tr>
<td>Cargo Handlers</td>
<td></td>
</tr>
<tr>
<td>Vehicle Repair &amp; Service</td>
<td></td>
</tr>
<tr>
<td>Other Labor</td>
<td></td>
</tr>
</tbody>
</table>

#### Fringes

<table>
<thead>
<tr>
<th>Fringe</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Payroll Taxes</td>
<td>$13,527</td>
</tr>
<tr>
<td>Workman’s Compensation</td>
<td></td>
</tr>
<tr>
<td>Pension &amp; Welfare Expenses</td>
<td></td>
</tr>
</tbody>
</table>

#### Operating Supplies & Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fuel for Motor Vehicles</td>
<td>$33,587</td>
</tr>
<tr>
<td>Vehicle Parts</td>
<td></td>
</tr>
<tr>
<td>Other Operating Supplies &amp; Expenses</td>
<td>$62,083</td>
</tr>
</tbody>
</table>

#### Operating Taxes & Licenses

<table>
<thead>
<tr>
<th>Tax Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gas, Fuel and Oil Taxes</td>
<td></td>
</tr>
<tr>
<td>Real Estate &amp; Personal Property Taxes</td>
<td></td>
</tr>
<tr>
<td>Vehicle License &amp; Registration Fees</td>
<td>$12,021</td>
</tr>
<tr>
<td>Other Taxes</td>
<td></td>
</tr>
</tbody>
</table>

#### Depreciation & Amortization

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue Equipment</td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td></td>
</tr>
</tbody>
</table>

#### Purchased Transportation

<table>
<thead>
<tr>
<th>Type</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>With Driver</td>
<td></td>
</tr>
<tr>
<td>Without Driver</td>
<td></td>
</tr>
<tr>
<td>Other Purchased Transportation</td>
<td></td>
</tr>
</tbody>
</table>

#### Office/General

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Insurance</td>
<td>$58,942</td>
</tr>
<tr>
<td>Communications &amp; Utilities</td>
<td>$11,676</td>
</tr>
<tr>
<td>Building &amp; Office Equipment Rents</td>
<td>$6,999</td>
</tr>
<tr>
<td>General Supplies &amp; Expenses</td>
<td>$1,304</td>
</tr>
<tr>
<td>Miscellaneous Expenses</td>
<td>$34,253</td>
</tr>
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</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gain on Disposition of Operating Assets</td>
<td></td>
</tr>
<tr>
<td>Loss on Disposition of Operating Asset</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Enter as positive number</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>$514,860</strong></td>
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### Net Income OR (Loss)

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
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<tbody>
<tr>
<td><strong>Net Income OR (Loss)</strong></td>
<td><strong>$151,869</strong></td>
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</table>
**Balance Sheet**

(ASSETS)

**CURRENT ASSETS**

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash &amp; Working Funds</td>
<td>$51,786</td>
</tr>
<tr>
<td>Special Deposits</td>
<td></td>
</tr>
<tr>
<td>Temporary Cash Investments</td>
<td></td>
</tr>
<tr>
<td>Notes Receivable</td>
<td></td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td></td>
</tr>
<tr>
<td>Prepayments</td>
<td></td>
</tr>
<tr>
<td>Materials &amp; Supplies</td>
<td></td>
</tr>
<tr>
<td>Other Current Assets</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td><strong>$51,786</strong></td>
</tr>
</tbody>
</table>

**TANGIBLE PROPERTY**

<table>
<thead>
<tr>
<th>Property</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carrier Operating Property</td>
<td></td>
</tr>
<tr>
<td>Less: Reserve for Depreciation</td>
<td></td>
</tr>
<tr>
<td>Carrier Operating Property Leased to Others</td>
<td></td>
</tr>
<tr>
<td>Less: Reserve for Depreciation</td>
<td></td>
</tr>
<tr>
<td>Non-Carrier Operating Property</td>
<td></td>
</tr>
<tr>
<td>Less: Reserve for Depreciation</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL TANGIBLE PROPERTY</strong></td>
<td></td>
</tr>
</tbody>
</table>

**INTANGIBLE PROPERTY**

<table>
<thead>
<tr>
<th>Property</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Organization, Franchises &amp; Permits</td>
<td></td>
</tr>
<tr>
<td>Less: Reserve for Amortization</td>
<td></td>
</tr>
<tr>
<td>Other Intangible Property</td>
<td></td>
</tr>
<tr>
<td>Less: Reserve for Amortization</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL INTANGIBLE PROPERTY</strong></td>
<td></td>
</tr>
</tbody>
</table>

**Other Accounts**

<table>
<thead>
<tr>
<th>Account</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment Securities and Advances</td>
<td></td>
</tr>
<tr>
<td>Special Funds</td>
<td></td>
</tr>
<tr>
<td>Deferred Debits</td>
<td></td>
</tr>
<tr>
<td><strong>Total Other</strong></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$51,786</strong></td>
</tr>
<tr>
<td>Part</td>
<td>Description</td>
</tr>
<tr>
<td>------------------------------</td>
<td>-----------------------------------------------------------------------------</td>
</tr>
<tr>
<td><strong>Name</strong></td>
<td>Natural Retreats Montana LLC</td>
</tr>
<tr>
<td><strong>PSC #</strong></td>
<td>8995:9478;9482</td>
</tr>
<tr>
<td><strong>Year</strong></td>
<td>2020</td>
</tr>
<tr>
<td><strong>BALANCE SHEET</strong></td>
<td></td>
</tr>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
</tr>
<tr>
<td><strong>CURRENT LIABILITIES</strong></td>
<td></td>
</tr>
<tr>
<td>Notes Payable &amp; Matured Long Term Obligations</td>
<td></td>
</tr>
<tr>
<td>Accounts Payable</td>
<td></td>
</tr>
<tr>
<td>Wages Payable</td>
<td></td>
</tr>
<tr>
<td>C.O.D.’s Unremitted</td>
<td></td>
</tr>
<tr>
<td>Taxes Accrued</td>
<td></td>
</tr>
<tr>
<td>Interest Accrued</td>
<td></td>
</tr>
<tr>
<td>Matured Interest</td>
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<tr>
<td>Other Current Liabilities</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL CURRENT LIABILITIES</strong></td>
<td></td>
</tr>
<tr>
<td><strong>LONG TERM DEBT DUE WITHIN ONE YEAR</strong></td>
<td></td>
</tr>
<tr>
<td>Equipment Obligations and other Debt</td>
<td></td>
</tr>
<tr>
<td><strong>LONG TERM DEBT DUE AFTER ONE YEAR</strong></td>
<td></td>
</tr>
<tr>
<td>Advances Payable</td>
<td></td>
</tr>
<tr>
<td>Equipment Obligations</td>
<td></td>
</tr>
<tr>
<td>Less reacquired and nominally issued (enter positive number only)</td>
<td></td>
</tr>
<tr>
<td>Other Long Term Obligations</td>
<td></td>
</tr>
<tr>
<td>Less reacquired and nominally issued (enter positive number only)</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LONG TERM DEBT</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Other</strong></td>
<td></td>
</tr>
<tr>
<td>Total Deferred Credits</td>
<td></td>
</tr>
<tr>
<td>Total Reserves</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL OTHER</strong></td>
<td></td>
</tr>
<tr>
<td><strong>SHAREHOLDERS’ (OR PROPRIETORS’) EQUITY</strong></td>
<td></td>
</tr>
<tr>
<td>Capital Stock</td>
<td></td>
</tr>
<tr>
<td>Proprietors’ Capital</td>
<td></td>
</tr>
<tr>
<td>Retained Earnings</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL SHAREHOLDERS’ (OR PROPRIETORS’) EQUITY</strong></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL LIABILITIES &amp; SHAREHOLDERS’ (OR PROPRIETORS’) EQUITY</strong></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td>$51,786</td>
</tr>
</tbody>
</table>

DO TOTAL ASSETS **EQUAL** TOTAL LIABILITIES & SHAREHOLDERS’ (OR PROPRIETORS) EQUITY? IF NOT PLEASE REVIEW AND MAKE CORRECTIONS.
VERIFIED STATEMENT

Schedule 5 must be completed by Class D carriers who did not generate $5,000 gross revenue from Class D operations and did not serve twenty (20) customers for each month of the calendar year.

The verified statement will be reviewed by the Commission and a determination made whether the certificate should be cancelled.

STATEMENT:
MONTHLY CUSTOMER LISTING FOR CLASS D SERVICE

Customer listing must include at least 20 customers per month during each month of the calendar year.

<table>
<thead>
<tr>
<th>JANUARY</th>
<th>FEBRUARY</th>
<th>MARCH</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Lydia Krefta</td>
<td>Carlos Gomez</td>
<td>Jesse Streib</td>
</tr>
<tr>
<td>2 Steve Maier</td>
<td>Carly Diller</td>
<td>Matt Poort</td>
</tr>
<tr>
<td>3 Helen Willink</td>
<td>Kyle Bowman</td>
<td>Andrew Guernier</td>
</tr>
<tr>
<td>4 Edward Park</td>
<td>Adam Rowden</td>
<td>Chris Abraham</td>
</tr>
<tr>
<td>5 Laura Roche</td>
<td>Sue Crombock</td>
<td>Laura Youmans</td>
</tr>
<tr>
<td>6 Mike Crossland</td>
<td>Bailey Wilson</td>
<td>Brent Barnhart</td>
</tr>
<tr>
<td>7 Lizzy Staller</td>
<td>Lucas Holub</td>
<td>Clint Hudson</td>
</tr>
<tr>
<td>8 Charlotte Knott</td>
<td>Kyle Oleary</td>
<td>William Bowen</td>
</tr>
<tr>
<td>9 Mark Kurd</td>
<td>Connor Nix</td>
<td>Frank Segal</td>
</tr>
<tr>
<td>10 Joseph Labrun</td>
<td>Stephanie Ziegler</td>
<td>Keiron Dunleavy</td>
</tr>
<tr>
<td>11 Charlotte Guyett</td>
<td>Chet Lemon</td>
<td>Treavor Mosbaugh</td>
</tr>
<tr>
<td>12 Dan Buchanan</td>
<td>Todd Maggs</td>
<td>John Kimpel</td>
</tr>
<tr>
<td>13 Richard Thibadeau</td>
<td>Marilyn Sigler</td>
<td>Eugene Mullis</td>
</tr>
<tr>
<td>14 Kathryn Bergstrom</td>
<td>Steve Schauer</td>
<td>Cheryl Zabala</td>
</tr>
<tr>
<td>15 Hannah Friedman</td>
<td>Bob Potdevin</td>
<td>Matthew Seiler</td>
</tr>
<tr>
<td>16 Jessica Gallina</td>
<td>Michael Scelford</td>
<td>Jonathan Tadros</td>
</tr>
<tr>
<td>17 Jonathan Newar</td>
<td>Nicole Swenson</td>
<td>Matt Poort</td>
</tr>
<tr>
<td>18 Arturo Bohorques</td>
<td>Adam Gross</td>
<td>Jim Bahrenburg</td>
</tr>
<tr>
<td>19 Cheri Crain</td>
<td>Don Gray</td>
<td>Lindsay Meakin</td>
</tr>
<tr>
<td>20 Elsa Pfaff</td>
<td>John Lee</td>
<td>David Gerstenmaier</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>APRIL</th>
<th>MAY</th>
<th>JUNE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Rossina Peralta</td>
<td>none</td>
<td>Bernie Dan</td>
</tr>
<tr>
<td>2 Anderson Morales</td>
<td>Andrijana Atanaskovic</td>
<td>Chris Wilhelm</td>
</tr>
<tr>
<td>3 Dianne Dick</td>
<td>Brendan Doyle</td>
<td>Frank Wright</td>
</tr>
<tr>
<td>4</td>
<td>Andy Rowley</td>
<td>Nina Killingsd</td>
</tr>
<tr>
<td>5</td>
<td>Laine Lowry</td>
<td>Brendan Doyle</td>
</tr>
<tr>
<td>6</td>
<td></td>
<td></td>
</tr>
<tr>
<td>7</td>
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</tr>
<tr>
<td>20</td>
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</tbody>
</table>

Class D Carrier                      Customer listing
# MONTHLY CUSTOMER LISTING FOR CLASS D SERVICE

Customer listing must include at least 20 customers per month during each month of the calendar year.

<table>
<thead>
<tr>
<th>JULY</th>
<th>AUGUST</th>
<th>SEPTEMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Hilary McMahon</td>
<td>Ryan Lester</td>
</tr>
<tr>
<td>2</td>
<td>Mark Douglass</td>
<td>Alexandra Douglass</td>
</tr>
<tr>
<td>3</td>
<td>Raleigh Lind</td>
<td>Jill Sherrill</td>
</tr>
<tr>
<td>4</td>
<td>Joey Tate</td>
<td>WILLIAM PINSENT</td>
</tr>
<tr>
<td>5</td>
<td>Nicole Williamson</td>
<td>David Gooding</td>
</tr>
<tr>
<td>6</td>
<td>Katharine Stowe</td>
<td>Bernie Dan</td>
</tr>
<tr>
<td>7</td>
<td>Scott Terry</td>
<td>Sonia Petrovski</td>
</tr>
<tr>
<td>8</td>
<td>Andrew Miron</td>
<td>Brendan Doyle</td>
</tr>
<tr>
<td>9</td>
<td>Bryan Boeve</td>
<td>Thora Hornewer</td>
</tr>
<tr>
<td>10</td>
<td>Lone Aohli</td>
<td>Hannah Doyle</td>
</tr>
<tr>
<td>11</td>
<td>Julie Douglass</td>
<td>Vanessa Turner</td>
</tr>
<tr>
<td>12</td>
<td>Jon Serbousek</td>
<td>Kevin Dash</td>
</tr>
<tr>
<td>13</td>
<td>Kathy Dudley</td>
<td>Russ Etherington</td>
</tr>
<tr>
<td>14</td>
<td>Lesly Koo</td>
<td>Amanda Gaube</td>
</tr>
<tr>
<td>15</td>
<td>Blake Panno</td>
<td>Jason Weiss</td>
</tr>
<tr>
<td>16</td>
<td>Nate Watahomigie</td>
<td>Hannah Strabola</td>
</tr>
<tr>
<td>17</td>
<td>A.M. Cady</td>
<td>Steve Finegan</td>
</tr>
<tr>
<td>18</td>
<td>Kate Wellons</td>
<td>Yale Mettemeyer</td>
</tr>
<tr>
<td>19</td>
<td>Devon Williams</td>
<td>Jessica Williams</td>
</tr>
<tr>
<td>20</td>
<td>Alex Waters</td>
<td>Sid Schwartz</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OCTOBER</th>
<th>NOVEMBER</th>
<th>DECEMBER</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Ryan Mcmillin</td>
<td>Scott Watson</td>
</tr>
<tr>
<td>2</td>
<td>Christina Minga</td>
<td>Molly Kasel</td>
</tr>
<tr>
<td>3</td>
<td>thea o'dell</td>
<td>Jim Messina</td>
</tr>
<tr>
<td>4</td>
<td>Scott Watson</td>
<td>Kally Turner</td>
</tr>
<tr>
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OATH

STATE OF Virginia

SS.

County of Fluvanna

I, the undersigned representative of the motor carrier, above named, on my oath say that the foregoing return has been prepared, under my direction, from the original books, papers and records of said motor carrier; that I have carefully examined the same and declare the same to be a complete and correct statement of the business and affairs of said motor carrier in respect to each and every matter and thing therein set forth, to the best of my knowledge, information and belief; and I further say that no deductions were made before stating the gross earnings or receipts herein set forth except those shown in the foregoing accounts; and that the accounts and figures contained in the foregoing return embrace all of the financial operations of said motor carrier during the period for which said return is filed.

(Signature of owner/officer/authorized representative)

Accounting Manager

SUBSCRIBED AND SWORN to before me this 7th day of March 2021

(Seal)

Notary Public

In and for the State of Virginia

Residing at Fluvanna County

My Commission Expires 01/30/2022